

ELENCHUS RESEARCH ASSOCIATES

Keith Bryan

Keith Bryan has 25 years of experience in the gas and electricity industries with responsibility for activities involving a wide range of functional areas related to regulation and rate design. He directed applications and interventions before the Ontario Energy Board (OEB), the National Energy Board (NEB) and the U. S. Federal Energy Regulatory Commission (FERC) while with the Ontario Independent Electricity Market Operator and with Union Gas.

EXPERIENCE

CANADIAN ENERGY REGULATION INFORMATION SERVICE (CERISE)

Editor, 2002 – present

- Provides day-to-day management for the service including the identification of events that are of interest and the reviewing and editing of material prior to posting.
- Writes original material for inclusion on the website.
- Is involved in the marketing and promoting CERISE services.
- Participated in the development of all aspects of the CERISE services.

INDEPENDENT ELECTRICITY MARKET OPERATOR (IMO)

Manager of Regulatory Proceedings and Research, 1999 – 2001

- Provided management, strategic and tactical support for the IMO's annual financial regulatory filings with the OEB.
- Managed, coordinated and chaired a series of meetings with stakeholders related to the potential for the benchmarking of IMO costs and services.
- Managed the IMO's compliance with the regulation related conditions set out in its OEB licence.
- Facilitated the monitoring of and IMO's participation in regulatory proceedings and matters in Ontario other jurisdictions including the FERC.
- Provided research support concerning regulatory and related matters.
- Acted as the primary representative and directed the involvement of the IMO in the Electronic Regulatory Filing project. This is an initiative of the Ontario Energy Board that is developing the methodologies required to allow regulatory proceedings to be conducted in an electronic as opposed to a paper environment.
- Managed the development of regulatory databases in both electronic and hard copy format.

UNION GAS

Manager, Regulatory Planning and Research, 1995 – 1999

- Directed the activities of Union Gas and Centra Gas in the applications of other utilities before the OEB. Recommend strategy for senior management approval and direct legal counsel. Determined and reported on the implications of developments in such applications for Union and Centra.
- Directed a staff of five persons charged with researching regulatory developments in other jurisdictions in order to keep senior management and other personnel apprised of matters of interest and importance to Union Gas and Centra Gas. This group's activities included the development and publishing of two periodic newsletters circulated within the utility and its affiliates.
- Managed the activities of two regulatory libraries.
- Acted as the primary representative and directed the involvement of Union Gas and Centra Gas in the Electronic Regulatory Filing project.
- Directed the Regulatory Affairs Departments activities related to the Y2K problem.
- Acted as an advisor to other personnel on cost allocation and rate design matters.

Manager, Regulatory Projects and Research, 1992 – 1995

- Directed Centra's interventions in the applications of other natural gas and electric utilities before the OEB and the NEB.
- Acted as an advisor to rate design and cost allocation personnel including, where required, appearing as a witness in regulatory proceedings. This involved the development and presentation of both written and oral evidence and the production of legal argument.
- Served as a company representative on various industry committees including the Direct Purchase Industry Committee, which consisted of utilities and their customers attempting to shorten regulatory proceedings by reaching consensus on contentious matters related to direct purchase activities.
- Identified, researched and reported to senior management on a wide range of topics including developments in other jurisdictions involving regulation, direct purchase matters, rate design and cost allocation methods.

Manager/Supervisor, Regulatory Projects, 1988 – 1992

- Administered the regulated activities of two subsidiary pipelines under the jurisdiction of the NEB and the FERC.
- Managed Centra's interventions in the regulatory proceedings of other utilities at both the federal and provincial levels.
- Directed the administration of the company's regulatory library.
- Conducted research into a wide range of matters related to regulation and rate design.

Supervisor, Rates and Cost Studies, 1985 – 1987

- Took lead role in the complete redesign of Centra's rates to meet the requirements of a newly deregulated environment. Developed and provided extensive written evidence and oral testimony in support of these changes. These were accepted virtually without modification by the regulator, which commended Centra on its efforts.
- Administered the company's rates developing evidence in support of the modifications necessary to reflect changes in costs.

EDUCATION

M.B.A.

Natural Resource Management and Personnel Management), University of Toronto

Honours B.A.

Economics, Laurentian University of Sudbury