

PRINCIPAL

With over 25 years of experience in energy and environmental planning and business development, program design and delivery, monitoring and evaluation, Judy has worked with more than 40 Canadian energy utilities across Canada, several municipalities and institutions, provincial and national energy business associations and provincial and federal government departments dealing with energy and environmental regulatory and policy matters.

PROFESSIONAL OVERVIEW

ELENCHUS
Principal

Responsible for and provide services in:

- *Strategic and corporate planning*
- *Business development*
- *Management in energy and water conservation, and environmental sustainability*
- *Stakeholder engagement, partnership building and training*
- *Low-income consumer related policy and regulatory matters*

IndEco Strategic Consulting Inc.
Vice President
1994-2011

Responsible for and provided services in:

- *Program design and delivery, monitoring and evaluation related to demand-side management and conservation and demand management for energy and water*
- *Preparation of comprehensive, sustainability, energy and water management plans*
- *Low-income consumer related policy and regulatory matters*
- *Business development, market assessment*
- *Marketing and promotions*
- *Stakeholder and channels management*
- *Facilitation, education, training and awareness*

**Ontario Energy Board
Board Member (part-time)
1992-2002**

Judy was involved in more than 100 files including rates cases, franchise approvals, leave to construct applications, and policy hearings related to demand-side management, gas pipeline approvals, corporate mergers and other matters. Judy was appointed to the Board as the Board members' leading authority on energy efficiency and environmental matters.

**Judy Simon + Associates
President
1989-2011**

Responsible for and provided services in:

- *Strategic and corporate planning*
- *Facilitation and issue resolution/mediation related to infrastructure approvals under the Ontario Environmental Assessment Act*
- *Low-income consumer related policy and regulatory matters*

**Ontario Ministry of Industry, Trade and Technology
Manager, Technology Policy
1987-1989**

Judy was responsible for managing the Technology Centres and for the development of technology policy related to the energy and environmental sectors. Judy coordinated the preparation of the Cabinet Subcommittee's report on free trade, which was tabled in the Legislature.

**Ontario Ministry of Environment
Manager, Environmental Assessment Branch
1982-1987**

Judy was responsible for all the waste and energy approvals under the Environmental Assessment Act and for the development of all EA programmatic policies.

**Ontario Ministry of Environment
Environmental Planner, Environmental Assessment Branch
1981-1982**

Judy was responsible for the coordination and preparation of government reviews for waste, energy, transportation and sewage and water related environmental assessments under the Environmental Assessment Act.

**Ontario Ministry of Energy
Energy Planner, Conservation and Renewable Energy Group
1980-1981**

Judy was responsible for the preparation of a government discussion paper on district energy and for providing policy advice on municipal energy matters and renewable energy approvals.

**Nova, an Alberta Corporation
Energy Researcher, Algas Resources
1978 -1980**

Judy was responsible for the preparation of a feasibility assessment of a pilot anaerobic digester on livestock operations in southern Alberta. Nova funded Judy's master's thesis, which involved a feasibility analysis of methanol and ethanol as transition transportation fuels, with natural gas as a feedstock.

Appearances

- 2008 Ontario Energy Board, expert, on behalf of Social Housing Services Corporation/GLOBE at the low-income proceeding
- 2005 Ontario Energy Board, expert, on behalf of Low-Income Energy Network regarding conservation and demand management policies and programs, regulated price plan and other matters
- 2004 Ontario Energy Board, expert witness, on behalf of Milton Hydro regarding the approval of its 2005 Conservation and Demand Management Plan
- 2004 Ontario Energy Board, expert witness, on behalf of Brantford Power regarding the approval of its 2005 Conservation and Demand Management Plan
- 2003 Ontario Energy Board, expert witness, on behalf of Enbridge Gas Distribution Inc regarding their demand side management framework, incentive mechanisms and approval of their 2003 DSM Plan
- 1985 Joint Board, expert witness, on behalf of Ontario Ministry of the Environment, related to Ontario Hydro's Southwestern Ontario Transmission System Plan EA approval

Advisory Committees and Boards

- April 2009 to present Chairman, Board of Directors, Clean Air Partnership
- April 2008 to present Member, Grants Committee, Toronto Atmospheric Fund (TAF)
- Jan. 2006 to present Member Board of Directors, Clean Air Partnership
- Jan. 2005 to July 2006 Member, City of Toronto's Environment Roundtable
- Oct. 2002 to March 2006 Member, Grants and Loans Committee, TAF
- April 1999 to 2002 Vice President, Environment, Provincial Council of Women
- Dec.1996 to March 2008 President, Board of Directors, Canadian Environmental Law Association (CELA)
- April 1994 to March 2008 Member, Board of Directors, CELA
- May 1992 to May 2002 Member, National Association of Regulatory Utility Commissioners
- Sept.1990 to Dec. 2001 Member, Environmental Advisory Panel to the President, Ontario Hydro

Awards

- 1981 Commendation, Mayor, City of Toronto, for work on Toronto Recycling Action Committee
- 1977-80 Natural Sciences and Engineering Post-graduate Scholarship
- 1972-77 McGill University Scholarship
- 1972-77 Steinberg Canada Scholarship

Education

- 2011 Mini-MBA (Advanced Management Course) McGill University, in progress
- 1980 Master of Environmental Design (Environmental Science), University of Calgary
- 1977 Bachelor of Science, University Scholar, Great Distinction, McGill University